UNITED ARROWS LTD.

September 1, 2026

Notice Regarding the Results of Acquisition of Treasury Shares, Completion of Acquisition, and Number of Shares to be Cancelled

(Acquisition of own shares based on the Company's Articles of Incorporation pursuant to Article 165-2 of the Corporation Law of Japan, and Cancellation of Treasury Shares pursuant to Article 178 of the Companies Act)

UNITED ARROWS LTD. (the "Company") hereby announces the status of its acquisition of treasury shares, which was resolved at the meeting of the Board of Directors held on May 11, 2026, pursuant to Article 156 of the Companies Act as applied pursuant to Article 165, Paragraph 3 of the same Act.

The Company also announces that the acquisition of treasury shares resolved at the above-mentioned Board meeting has been completed with the acquisition described below.

In addition, as announced in the "Notice Regarding Cancellation of Treasury Shares (Cancellation of Treasury Shares Pursuant to Article 178 of the Companies Act) " dated July 30, 2026, the Company has determined that there is limited necessity to hold the treasury shares acquired through this share repurchase program on an ongoing basis and has therefore decided to cancel all of such shares. Following the completion of the acquisition program, the number of shares to be cancelled has been finalized, as set forth below.

Status of Acquisition of Treasury Shares

1. Class of shares acquired: Common shares of the Company
2. Total number of shares acquired: 246,500 shares
3. Total acquisition cost of shares: ¥619,674,693
4. Acquisition period: From August 1, 2026 to August 31, 2026 (based on trade date)
5. Method of acquisition: Market purchases on the Tokyo Stock Exchange

Results of Acquisition of Treasury Shares

1. Class of shares acquired: Common shares of the Company
2. Total number of shares acquired: 812,100 shares
3. Total acquisition cost of shares: ¥1,999,774,481

4. Acquisition period: From May 12, 2026 to August 31, 2026 (based on trade date)
5. Method of acquisition: Market purchases on the Tokyo Stock Exchange

Cancellation of Treasury Shares

1. Class of shares to be cancelled: Common shares of the Company
2. Number of shares to be cancelled: 812,100 shares
   (3.0% of the total number of issued shares excluding treasury shares before cancellation*)
3. Number of issued shares after cancellation: 29,401,576
4. Scheduled cancellation date: September 30, 2026

*Calculated based on the number of shares outstanding as of August 31, 2026, including the total number of treasury shares acquired as described above.

(Reference)

Resolution at the Board of Directors Meeting Held on May 11, 2026

1. Class of shares acquired: Common shares of the Company
2. Total number of shares acquired: 1,000,000 shares (maximum)
   (3.6% of total issued shares excluding treasury shares)
3. Total acquisition cost of shares: ¥2.0 billion (maximum)
4. Acquisition period: From May 12, 2026 to August 31, 2026
5. Method of acquisition: Market purchases on the Tokyo Stock Exchange

Resolution at the Board of Directors Meeting Held on July 30, 2026

1. Class of shares to be cancelled: Common shares of the Company
2. Number of shares scheduled to be cancelled:
   Up to 1,000,000 shares, which is the maximum number authorized by the Board of Directors on May 11, 2026
   (Representing 3.6% of the total number of issued shares excluding treasury shares before the cancellation)
3. Scheduled cancellation date: September 30, 2026