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Editorial Policy

UNITED ARROWS has adopted an integrated report format from 2017 as a means to further deepen its dialog with all stakeholders, including shareholders and investors.

In addition to our stance toward promoting growth through the creation of sustainable value as well as details on the business structure that underpins our medium-to-long-term policies, strategies, and growth, Integrated Report 2017 provides a systematic summary and explanation of such non-financial information as corporate governance and our management approach toward society, the environment, and human resources in greater depth.

In putting together this report, we have referred to the International Integrated Reporting Framework released by the International Integrated Reporting Council (IIRC).

The consolidated fiscal year of UNITED ARROWS Group is recognized as running from April 1 each year to March 31 the following year. This report has not been audited by an independent auditing firm. Please refer to the latest IR materials for details regarding our operating results and financial position. www.united-arrows.co.jp/en/ir/lib/

Forward-looking Statements

This report contains information regarding future plans, strategies, business performance, and other matters not based on historical fact. Such forward-looking statements are based on the Company's judgment in consideration of the information available when this report was published. However, the Company cautions readers to be aware that actual performance could differ materially from these projections due to various factors, such as changes in economic circumstances, market trends, demand, and exchange rates.